Discussion Points

1. Prior to FY 2022, operating costs for the Schools Development Authority had generally been funded through the proceeds of bonds. The "Educational Facilities Construction and Financing Act" provided an aggregate \$12.5 billion principal amount of bond proceeds, to be issued by the New Jersey Economic Development Authority, and transferred to the Schools Development Authority. According to a response by the Schools Development Authority to an FY 2023 OLS Discussion Point, the authority had \$650.0 million in unissued authorized bonding remaining.

Starting in FY 2022, the authority has received funding from other sources to defer the exhaustion of its bond cap and fund school facilities projects and authority operations without having to issue additional bonds. The FY 2022 Appropriations Act included a \$200.0 million appropriation out of the General Fund for the direct funding of Schools Development Authority school facilities projects. For FY 2023 and subsequent fiscal years, P.L.2022, c.18 provided \$1.9 billion out of the off-budget New Jersey Debt Defeasance and Prevention Fund to the authority for school facilities projects. For FY 2024, the Governor proposes using \$250.0 million out of the New Jersey Debt Defeasance and Prevention Fund authority projects and operations. Similar to the intent of the FY 2022 and FY 2023 appropriations, FY 2024 funding would support current projects only.

- *Questions:* Please indicate the timeline for the use of the \$1.9 billion that P.L.2022, c.18 provided to the School Development Authority for school facilities projects. When does the authority project would it run out of project funding if no new resources were to be provided? Does the State intend to issue any amount of bonds for school facilities projects in FY 2023 or FY 2024? Is the current bonding authority available to support facilities projects still \$650 million?

The Authority and Treasury have entered in a grant agreement that details the planned disbursement to the Authority over the next several years. The disbursement schedule is as follows:

YEAR	GRANT PAYMENT TO GRANTEE
NJ State Fiscal Year 2024	\$250,000,000.00(A)
NJ State Fiscal Year 2025	\$350,000,000.00
NJ State Fiscal Year 2026	\$350,000,000.00
NJ State Fiscal Year 2027	\$350,000,000.00
NJ State Fiscal Year 2028	\$350,000,000.00
NJ State Fiscal Year 2029	\$250,000,000.00
Total Grant Payments	\$1,900,000,000.00

(A) – This allocation from the New Jersey Debt Defeasance and Prevention Fund is expected to support Grantee Capital Project expenditures valued at \$350 million in NJ State Fiscal Year 2024. Available NJSDA cash on hand will supplement these funds to support the projected project expenditures.

There is no plan for any bond issuances until after the \$1.9 billion made available to the Authority is nearly depleted. There still remains approximately \$650 million in bonding authority available to the Authority. While the bonds have not been issued to date, these funds are already committed to fund projects in our current capital program. With that bonding authority and the \$1.9 billion the Authority expects it will run out of funding sometime in FY 2032 or FY2033.

Please elaborate on the intended uses of the \$250 million proposed FY 2024 appropriation for School Development Authority facilities projects. Does the Administration intend advancing projects that have been identified in the most recent Statewide Strategic Plan? For what specific projects is this funding intended to be used and how much of the proposed appropriation would be dedicated to each project? For each project, please provide the school district, the grades served, the project type, and estimates concerning each project's completion date, the number of new seats, and new capacity.

The \$250 million proposed FY 2024 will be used to support the on-going operations of the Authority and all projects that are currently either active or in development, as well as, existing grant projects and future ROD grant projects that are expected to be approved in the 3rd or 4th quarter of this year. These projects are detailed as follows:

County	District	Project	Project Type
Bergen	Garfield	New ES (Wilson Replacement)	New School (Replacement)
Cumberland	Bridgeton	High School	Addition/Renovation
Essex	Newark	New Pre-K to 8 (School Purchase)	Building Acquisition
Essex	Orange	Cleveland St. ES	Addition/Renovation
Hudson	Union City	New Grade 7 to 9 School	New School (Replacement)
Middlesex	Perth Amboy	New High School	New School
Monmouth	Keansburg	Port Monmouth Road School	Addition/Renovation
Union	Elizabeth	New ES (Battin Replacement)	New School (Replacement)
Union	Plainfield	New Booker ES at Woodland Site	New School (Replacement)

ACTIVE CAPITAL PROJECTS DESIGN OR CONSTRUCTION IN SDA DISTRICTS

CAPITAL PROJECTS IN SDA DISTRICTS IN DEVELOPMENT

County	District	Grades Served *	Project Type *
Atlantic	Pleasantville	PK - 5	New School (Replacement)
Bergen	Garfield	PK - 5	New School (Replacement)
Camden	Camden City	PK - 8	New School (Replacement)
Camden	Camden City	PK - 8	New School (Replacement)
Cumberland	Bridgeton	РК, 6 - 8	Addition/Renovation
Cumberland	Bridgeton	6 - 8	Addition/Renovation
Essex	Newark	PK - 8	New School (Replacement)
Hudson	Jersey City	РК	New School
Hudson	West New York	PK - 8	New School
Mercer	Trenton	K - 5	New School
Middlesex	New Brunswick	6 - 8	Addition/Renovation
Middlesex	Perth Amboy	K - 5	New School
Passaic	Passaic City	9 - 12	New School or Add/Reno
Passaic	Paterson	9 - 12	New School or Add/Reno
Salem	Salem City	PK - 8	New School (Replacement)

* Grades Served and Project Type are subject to change based upon on-going planning discussions with individual districts.

County	District	School	Project Scope
Burlington	Burlington	Samuel Smith	Windows Repair/Replacement Roof Replacement
Camden	Camden City	Veteran Memorial School	Exterior Masonry, Windows, Roofing & Site Work
Essex	East Orange	Fresh Start Academy	Water Infiltration Roof, Masonry
Essex	Irvington	Grove Street School	Boiler Replacement and HVAC Repairs
Essex	Newark	Branch Brook ES	Water infiltration - Exterior Masonry
Essex	Newark	Cleveland	Boiler Room Vault Repairs
Essex	Newark	Malcolm X Shabazz HS	Structural and Cantilever Slab Repairs
Essex	Newark	Roberto Clemente	Sub-Basement Water Infiltration
Essex	Newark	Salome Urena (Old 1st)	Water infiltration - Exterior Masonry
Essex	Newark	Technology HS	Structural Vault Repairs and Façade Repairs
Essex	Newark	University HS	Partial Roof Replacement
Mercer	Trenton	Franklin ES	Water infiltration - Exterior Masonry Structural - Boiler Stack Repair
Hudson	Union City	Emerson MS	Water Infiltration - Roof Replacement Exterior Masonry and Stucco Repairs
Hudson	Union City	Union Hill MS	Water Infiltration - Roof Replacement Exterior Masonry and Stucco Repairs Structural Chimney repairs

ACTIVE EMERGENT PROJECT GRANTS IN SDA DISTRICTS

County	District	School	Project Scope
Essex	Newark	Hawthorne School	Exterior Masonry Water Infiltration
Essex	Newark	Malcolm X Shabazz HS	Courtyard Drainage Water Infiltration

ACTIVE GRANT PROJECTS IN REGULAR OPERATING DISTRICTS

County	District	School	Project Type
Bergen	Alpine	Alpine Public E.S.	Rehab of Existing Facility
Bergen	Edgewater	Eleanor Van Gelder E.S.	Rehab of Existing Facility
Bergen	Palisades Park	Lindbergh E.S.	Rehab of Existing Facility
Bergen	Rutherford	Rutherford H.S.	Rehab of Existing Facility
Bergen	Rutherford	Pierrepont E.S.	Rehab of Existing Facility
Bergen	Rutherford	Sylvan E.S.	Rehab of Existing Facility
Burlington	Beverly City	Beverly E.S.	Rehab of Existing Facility
Burlington	Delran Township	Delran M.S.	Rehab of Existing Facility
Camden	Audubon	Haviland Avenue E.S.	Rehab of Existing Facility
Camden	Berlin Township	Dwight D. Eisenhower Mem. E.S.	Rehab of Existing Facility
Camden	Berlin Township	John F. Kennedy Memorial E.S.	Rehab of Existing Facility
Camden	Black Horse Pike Regional	Highland H.S.	Rehab of Existing Facility
Camden	Black Horse Pike Regional	Timber Creek Regional H.S.	Rehab of Existing Facility
Camden	Black Horse Pike Regional	Triton H.S.	Rehab of Existing Facility
Camden	Brooklawn	Alice Costello E.S.	Rehab of Existing Facility

County	District	School	Project Type
Camden	Camden County Vocational School District	Camden Co. Technical V.S. (Pennsauken)	Rehab of Existing Facility
Camden	Camden County Vocational School District	Camden Co Technical V.S.	Rehab of Existing Facility
Camden	Pennsauken Township	Pennsauken H.S.	Rehab of Existing Facility
Camden	Winslow Township	Winslow Twp. H.S.	Rehab of Existing Facility
Camden	Winslow Township	Winslow Twp. M.S.	Rehab of Existing Facility
Camden	Winslow Township	Winslow Township School No. 2 E.S.	Rehab of Existing Facility
Cumberland	Commercial Township	Haleyville-Mauricetown E.S.	Rehab of Existing Facility
Cumberland	Commercial Township	<i>Port Norris MS (050 FC also for Port Norris ES)</i>	Rehab of Existing Facility
Essex	Montclair	Montclair High School/George Inness H.S. Annex	Rehab of Existing Facility
Essex	Montclair	Rand E.S.	Rehab of Existing Facility
Essex	Montclair	Bradford E.S.	Rehab of Existing Facility
Essex	Montclair	Edgemont E.S.	Rehab of Existing Facility
Essex	Montclair	Glenfield M.S.	Rehab of Existing Facility
Essex	Montclair	Hillside E.S.	Rehab of Existing Facility
Essex	Montclair	Mt. Hebron M.S.	Rehab of Existing Facility
Essex	Montclair	Nishuane E.S.	Rehab of Existing Facility
Essex	Montclair	Northeast E.S.	Rehab of Existing Facility
Essex	Montclair	Renaissance M.S.	Rehab of Existing Facility
Essex	Montclair	Watchung E.S.	Rehab of Existing Facility
Essex	South Orange-Maplewood	Columbia Senior H.S.	Rehab of Existing Facility
Essex	South Orange-Maplewood	Maplewood M.S.	Rehab of Existing Facility
Essex	West Orange	West Orange H.S.	Rehab of Existing Facility
Essex	West Orange	Hazel Avenue E.S.	Rehab of Existing Facility
Essex	West Orange	Redwood E.S.	Rehab of Existing Facility
Essex	West Orange	St. Cloud E.S.	Not Applicable
Gloucester	National Park Borough	National Park E.S.	Rehab of Existing Facility
Gloucester	Paulsboro	Paulsboro H.S.	Rehab of Existing Facility
Gloucester	Paulsboro	Billingsport E.S.	Rehab of Existing Facility
Gloucester	Paulsboro	Loudenslager E.S.	Rehab of Existing Facility
Gloucester	Swedesboro-Woolwich	Walter H. Hill E.S.	Rehab of Existing Facility
Mercer	East Windsor Regional	Hightstown H.S.	Rehab of Existing Facility
Mercer	East Windsor Regional	Ethel McKnight E.S.	Rehab of Existing Facility
Mercer	East Windsor Regional	Melvin H. Kreps M.S.	Rehab of Existing Facility
Mercer	East Windsor Regional	Perry L. Drew E.S.	Rehab of Existing Facility
Mercer	Hamilton Township - Mercer	Richard C. Crockett M.S.	Rehab of Existing Facility
Mercer	Mercer County Vocational School District	MCVS Assunpink Center V.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	W.W.P.H.SSouth Campus	Rehab of Existing Facility

County	District	School	Project Type
Mercer	West Windsor-Plainsboro Regional	Dutch Neck E.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	Thomas R. Grover M.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	Maurice Hawk E.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	John V.B. Wicoff E.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	Community M.S.	Rehab of Existing Facility
Mercer	West Windsor-Plainsboro Regional	Millstone River ES	Rehab of Existing Facility
Middlesex	Middlesex County Vocational School District	East Brunswick V.S.	Rehab of Existing Facility
Middlesex	Middlesex County Vocational School District	MCVT Piscataway School of Career Dev	Rehab of Existing Facility
Middlesex	Piscataway Township	Piscataway Township H.S.	Rehab of Existing Facility
Monmouth	Colts Neck Township	Cedar Drive M.S.	Rehab of Existing Facility
Monmouth	Colts Neck Township	Conover Road E.S.	Rehab of Existing Facility
Monmouth	Colts Neck Township	Conover Rd. Primary School	Rehab of Existing Facility
Monmouth	Holmdel Township	Indian Hill E.S.	Rehab of Existing Facility
Monmouth	Howell Township	Ardena E.S.	Rehab of Existing Facility
Monmouth	Howell Township	Newbury E.S.	Rehab of Existing Facility
Monmouth	Oceanport Borough	Wolf Hill E.S.	Rehab of Existing Facility
Monmouth	Union Beach Borough	Memorial E.S.	Rehab of Existing Facility
Morris	Mountain Lakes	Lake Dr. Sch. for Hearing Imp.	Rehab of Existing Facility
Morris	Pequannock Township	Pequannock Township H.S.	Rehab of Existing Facility
Morris	Pequannock Township	Hillview E.S.	Rehab of Existing Facility
Morris	Pequannock Township	North Boulevard E.S.	Rehab of Existing Facility
Morris	Pequannock Township	Pequannock Valley M.S.	Rehab of Existing Facility
Morris	Pequannock Township	Stephen J. Gerace E.S.	Rehab of Existing Facility
Morris	Rockaway Borough	Lincoln E.S.	Rehab of Existing Facility
Morris	Wharton Borough	Alfred C. MacKinnon M.S.	Rehab of Existing Facility
Morris	Wharton Borough	Marie V. Duffy E.S.	Rehab of Existing Facility
Ocean	Ocean Township - Ocean	Frederic A. Priff E.S.	Rehab of Existing Facility
Ocean	Ocean Township - Ocean	Waretown E.S.	Rehab of Existing Facility
Ocean	Southern Regional	Southern Regional H.S.	Rehab of Existing Facility
Ocean	Southern Regional	Southern Regional M.S.	Rehab of Existing Facility
Salem	Elsinboro Township	Elsinboro E.S.	Rehab of Existing Facility
Salem	Penns Grove-Carneys Point Regional	Penns Grove H.S.	Rehab of Existing Facility
Salem	Penns Grove-Carneys Point Regional	Paul W. Carleton E.S.	Rehab of Existing Facility
Salem	Penns Grove-Carneys Point Regional	Field Street E.S.	Rehab of Existing Facility
Salem	Penns Grove-Carneys Point Regional	Lafayette-Pershing E.S.	Rehab of Existing Facility

County	District	School	Project Type
Salem	Penns Grove-Carneys Point Regional	Penns Grove M.S.	Rehab of Existing Facility
Salem	Woodstown-Pilesgrove Regional	Woodstown H.S.	Rehab of Existing Facility
Salem	Woodstown-Pilesgrove Regional	Mary S. Shoemaker E.S.	Rehab of Existing Facility
Somerset	Bernards Township	William Annin M.S.	Rehab of Existing Facility
Somerset	Bernards Township	Oak Street E.S.	Rehab of Existing Facility
Somerset	Bernards Township	Cedar Hill E.S.	Rehab of Existing Facility
Somerset	Franklin Township	Conerly Road E.S.	Rehab of Existing Facility
Somerset	Franklin Township	Hillcrest E.S.	Rehab of Existing Facility
Somerset	Franklin Township	MacAfee E.S.	Rehab of Existing Facility
Somerset	Franklin Township	Sampson G. Smith School	Rehab of Existing Facility
Somerset	Franklin Township	Franklin Middle School	Rehab of Existing Facility
Somerset	North Plainfield Borough	North Plainfield H.S.	Rehab of Existing Facility
Sussex	Sandyston-Walpack Township	Sandyston-Walpack Cons. E.S.	Rehab of Existing Facility
Sussex	Sussex County Vocational School District	Sussex County Tech V.S.	Rehab of Existing Facility
Union	Roselle Borough	Abraham Clark H.S.	Rehab of Existing Facility
Union	Roselle Borough	Harrison E.S.	Rehab of Existing Facility
Union	Roselle Borough	Dr. Charles C. Polk	Rehab of Existing Facility
Union	Roselle Borough	Leonard V. Moore M.S.	Rehab of Existing Facility
Union	Roselle Borough	Washington E.S.	Rehab of Existing Facility
Union	Roselle Borough	Wilday M.S.	Rehab of Existing Facility
Warren	Hackettstown	Hackettstown H.S.	Rehab of Existing Facility
Warren	Hackettstown	Hackettstown M.S.	Rehab of Existing Facility
Warren	Hackettstown	Hatchery Hill E.S.	Rehab of Existing Facility
Warren	Hackettstown	Willow Grove E.S.	Rehab of Existing Facility

For Capacity Generating Major Capital Projects Active in Design or Construction more defined projects details are available below:

District	School Name	Grade Alignment	Project Type	Delivery Year (Sub. Comp)	School Opening	New Construction SF	Max Capacity	New Seats	Total Project Costs (Millions)
Keansburg	Port Monmouth Road School	PK to K	Addition / Renovation	Q3 2022	Phased	27,300	318	318	\$28.4
Newark	New PK - 8 (school purchase)	PK to 8	Building Acquistion	N/A	Sep-23	N/A	320	376	\$20.0
Plainfield	New Book er ES (Woodland)	K to 5	New School	Q3 2023	Sep-23	121,000	839	569	\$59.4
Orange	Cleveland St. ES	PK to 6	Addition / Renovation	Q3 2024	Sep-24	11,600	348	N/A	\$56.1
Perth Amboy	New High School	9 to 12	New School	Q2 2024	Sep-24	576,000	3,294	3, 294	\$283.8
Union City	New Grade 7 to 9 School	7 to 9	New School	Q2 2025	Sep-25	125,000	840	840	\$93.7
Garfield	New ES (Wilson Replacement)	K to 5	New School	Q3 2026	Sep-26	125,000	852	566	\$80.2
Bridgeton	High School	9 to 12	Addition / Renovation	Q4 2026	Phased	69,500	384	384	\$49.2
Elizabeth	New ES (Batten Replacement)	PK to 8	New School	Q2 2027	Sep-27	142,000	1,068	268	\$96.2

2. The FY 2024 Governor's Budget recommends an unchanged \$75.0 million appropriation to the Schools Development Authority for SDA Capital Maintenance and Emergent Projects. The funding would be made available to offset district costs associated with emergent and capital maintenance projects and ensuring students have safe and healthy learning environments. In response to an FY 2023 OLS Discussion Point, the authority stated that the FY 2022 appropriation for the same purpose was allocated to school districts based on a formula based on an individual district's share of the total square footage estimated to be needed to educate students in all districts.

- *Questions:* Was the same formula that was used in distributing funds under the FY 2022 appropriation used in distributing funds under the FY 2023 appropriation? Does the authority plan to use the same formula in FY 2024?
 - Please provide an overview of the ways in which school districts used funds provided under the FY 2023 appropriation for SDA Capital Maintenance and Emergent Projects. In the department's estimation, what types of school facilities needs were most prevalent and most significant when examining the purposes for which school districts used funds? Please detail the most common types of school facilities costs for which school districts used the funds.

Yes, the same formula was utilized but the allocation was adjusted based upon updated enrollment data. It is anticipated that the same methodology will be utilized.

An analysis of the submissions received from SDA districts during the past two funding cycles has shown that the majority of funding has been used to address HVAC, Building Envelope, Life Safety, Site and Security needs. We find this analysis to be consistent with the types of costs being funded for the Regular Operating Districts as well.

3. P.L.2022, c.18 appropriated \$1.55 billion out of the off-budget New Jersey Debt Defeasance and Prevention Fund to the Schools Development Authority for school facilities projects, emergent needs, and capital maintenance in SDA (former Abbott) districts. Similar to bond proceeds, the appropriation is intended to fund the cost of such projects for several years. As of March 2, 2023, the full amount of the appropriation is unexpended but the Schools Development Authority Board of Directors authorized advancement of 16 additional capital projects from a portion of the \$1.55 billion appropriation for SDA district projects.

 Question: For each of the 16 SDA district projects that received authorization for advancement using the \$1.55 billion appropriation out of the New Jersey Debt Defeasance and Prevention Fund under P.L.2022, c.18, please provide the school district to which the project will be delivered, the grades served, the project type, and estimates concerning each project's completion date, construction costs, the number of new seats, new capacity, or other identified critical needs.

These projects are in the scope development and scope finalization stages. The chart below details the preliminary planning assumptions for each project and the preliminary planned scope of work to be advanced and the associated estimated costs. These are subject to further discussion with each District and the Department of Education to ensure that projects advanced are most responsive and appropriate to fulfill district needs. The projects are all anticipated to advance within the next five to seven years.

School District	Project	Project Type	New Capacity	New Seats	New Construction Square Footage	Cost Pr	Magnitude ojection lions)
Bridgeton	PK, 6 - 8 Add	Addition/Renovation	300	328	57, 750	\$	54.4
Bridgeton	6 - 8 Add	Addition/Renovation	300	333	57,750	\$	54.4
Camden	Replacement PK - 8	New School	640	704	105,600	\$	75.0
Camden	Replacement PK - 8	New School	640	704	105,600	\$	75.0
Garfield	New PK - 5 (Replacement)	New School	386	706	104,000	\$	76.9
Jersey City	New ECC #13	New School	360	360	55, 800	\$	38.6
New Brunswick	Middle School Addition	Addition/Renovation	500	588	82, 500	\$	74.1
Newark	New PK - 8 (school purchase)	Building Acquisition	320	376	N/A	\$	20.0
Newark	New PK - 8 (Replacement)	New School	400	932	139,920	\$	99.3
Passaic City	High School	New School or Addition/Renovation	875	TBD	TBD		TBD
Paterson	New High School	New School	1,000	1,176	200,000	\$	160.4
Perth Amboy	New K - 5	New School	500	556	80,000	\$	71.9
Pleasantville	New PK - 5 (Replacement)	New School	205	539	80,000	\$	57.8
Salem City	Replacement PK - 8	New School	880	961	145,200	\$	100.4
Trenton	New K - 5	New School	725	806	116,000	\$	70.5
West New York	New PK - 8	New School	500	549	82,500	\$	57.0

Order of Magnitude (OOM) Cost Projections are derived by applying planning assumptions for square feet per student to projected capacity to calculate a projected construction square footage. We then apply planning assumptions for project costs based upon relevant recent project history to calculate the OOM Cost Projection inclusive of contingency.

4. P.L.2022, c.18 appropriated \$350.0 million out of the off-budget New Jersey Debt Defeasance and Prevention Fund to the Schools Development Authority to fund school facilities projects in regular operating districts, which are school districts other than SDA (former Abbott) districts. The Department of Education announced that school districts may apply for funds between January 30, 2023 and May 1, 2023. School districts are eligible to receive a minimum of 40 percent of approved eligible project costs from the State and are required to demonstrate local matching funds for the balance of project costs.

Questions: When can school districts expect to receive a determination concerning their application under this program? When can districts expect to be notified of their approved grant amounts? How many school districts does the department expect will receive funds under this program?

The Department of Education is responsible for the final determination of eligible costs and grant amounts under this program. Districts will be notified of their grant amounts upon the Department's issuance of the Preliminary Eligible Costs approval letter for their submitted grant projects. Our expectation is these approvals will be issued in the 3rd or 4th Quarter of 2023.

It is difficult to estimate exactly how many Districts will take advantage of the program as it will be impacted by the size and type of projects approved. During the last round of Regular Operating District grant project approvals in 2014 the Department approved over 1,500 projects with total estimated project costs of over \$1.1 billion and state share of over \$500 million impacting 320 school districts in all 21 counties.

5. Various research has indicated that several factors, including the COVID-19 pandemic, supply chain disruptions, and inflation, have led to increased costs for the construction industry and caused construction project funding gaps. This general trend across the construction industry has also been reported as affecting the construction of school facilities projects.

Questions: Since the onset of the COVID-19 pandemic in 2020, please describe the effect of increased costs on school facilities projects undertaken by the Schools Development Authority. Please describe the extent to which unexpected changes in project budgets have increased total project costs. How have increased costs for current projects, if any, affected the ways in which the Schools Development Authority is estimating costs for upcoming projects that will be undertaken?

SDA tracks the costs of all projects including those that were active during the COVID-19 pandemic. We did not experience construction cost increases on projects that were procured and awarded before the pandemic. We experienced cost increases on change order work on some of the active projects and cost impacts resulting from projects delayed by supply chain shortages. The SDA has experienced increased costs on some change order work due to higher material costs. In addition, costs increased on projects that experienced delays in delivery. These included additional costs associated with temporary space, as well as costs associated with project management fees due to the extended duration. These overages are covered by contingencies included in each project budget and in the SDA Capital program.

The additional costs encountered on school projects due to supply chain issues and inflation impacts as described above have resulted in adjustments to our planning cost estimates on more recent projects. Our project cost estimates are continuously adjusted based upon current market conditions and experiences. Therefore, upcoming projects from our 2022 Capital Plan will be subject to the same level of scrutiny we utilized on past capital projects. Our program is a multi-year program subject to cyclical construction cost adjustments that can result in either increased or decreased construction costs that are dependent upon many factors in the industry. As a result of our experience SDA has adjusted its planning assumptions to factor in market conditions.